

BUDGET WORKSHOP

FISCAL YEAR 2009-10

March 17, 2009

Lake County

Board of County Commissioners

Budget Workshop

March 17, 2009

1:00 PM

Agenda

- A. Opening Remarks – Cindy Hall, County Manager
- B. Fiscal Analysis, Fiscal Year 2008-09 –
Doug Krueger, Budget Director
- C. Budget Reductions – Doug Krueger, Budget Director
- D. Property Tax Projections, Fiscal Year 2009-10 –
Doug Krueger, Budget Director
- E. Questions/Comments

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MEMORANDUM



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To: Honorable Members of the Board of County Commissioners

Through: Cindy Hall, County Manager

From: Doug Krueger, Budget Director *Doug Krueger*

Date: March 5, 2009

Subject: Fiscal Analysis – FY 2008-09

Schedule I, page 15 estimates the County's financial position on a fund basis at the end of FY 2008-09. The analysis represents the current status of the budget, and the current projected fund balances to be carried forward to FY 2009-10. However, revenues and expenditures will be updated throughout the FY 2009-10 budget process to include the latest estimates of fund balance as part of the new budget year. I am pleased to inform the Board that while many of our funds and revenues have been impacted by the slowdown in the housing construction market and the downturn of the economy, all our funds are projected to end the fiscal year either balanced or with a projected fund balance to be carried over to next fiscal year.

GENERAL FUND – OVERVIEW – FY 2008-09

Schedule II, page 17, identifies the major revenue categories and Department expenditures in the General Fund. A net increase in General Fund revenues of \$2,604,007 is projected for FY 2008-09, while Department expenditures are projected to be below budgeted amounts by \$18,203,931, including unspent reserves. This would result in a fund balance of \$20,807,938 at the end of FY 2008-09 to be carried over to FY 2009-10.

As a point of reference, the fund Balance budgeted in the current year (FY 2008-09) was \$34,901,895. Of this amount, \$5,676,674 was used for ongoing operating purposes; \$17,283,855 was allocated to the Economic Stabilization and other reserves; and \$11,941,366 was used for one-time expenses.

The pro forma FY 2009-10 budget presented to the Board of County Commissioners at their February 10, 2009 workshop used an estimated fund balance from FY 2008-09 of \$23 million. The projected fund balance based on the first quarter analysis identified above is \$20,807,938, or \$2,192,062 short of the target. Based on Board direction at the workshop, the County Manager directed that BCC Departments must reduce their expenditures 7.2% from the adopted budget.

The following table provides a comparison of the first quarter projected fund balance and the target fund balance:

	Projected Fund Balance Based On <u>1st Qtr. Analysis</u>	Target Fund Balance Based On <u>Manager Direction</u>	<u>Difference</u>
Projected Additional Revenues	\$ 2,604,007	\$ 2,604,007	\$ -
Projected Non-Department Savings (Primarily reserves)	17,144,369	17,144,369	-
Projected Constitutional Office Savings	309,928	309,928	-
Projected Judicial Support Savings	131,653	131,653	-
Projected BCC Department Savings	<u>617,981</u>	<u>2,810,043</u>	<u>2,192,062</u>
Total	<u>\$ 20,807,938</u>	<u>\$ 23,000,000</u>	<u>\$ 2,192,062</u>

Expenditures will be monitored over the next few months to determine if Departments are meeting the targeted savings.

GENERAL FUND REVENUES – FY 2008-09

Current year revenues are projected to be \$2,604,007 more than budgeted. Major changes in revenues are as follows:

Ad Valorem Taxes - Current	\$ (334,800)
Communication Services Tax	444,040
LAP Projects	670,000
Local Emergency Management Mitigation Initiative	1,176,815
Revenue Sharing	(256,602)
Sales Tax	(593,980)
Room/Board for Prisoners	(652,500)
Interest	(1,230,000)
Excess Fees	2,209,925
Court Technology Service Charge	(160,000)
Fund Balance	1,557,975
All Other Revenues	<u>(226,866)</u>
Total	<u>\$ 2,604,007</u>

Ad Valorem Taxes-Current – Ad Valorem Tax revenue has been adjusted to reflect the Property Appraiser’s “Final Certification of Taxable Value” received subsequent to the adopted budget. The final certification of taxable value for the General Fund decreased \$75.3 million, or 0.36% below the July 1, 2008 valuation used for the adopted budget. Based on the property valuation decrease a budget reduction of \$334,800 is estimated.

Communication Services Tax – Chapter 202 of the Florida Statutes, referred to as the “Communications Services Tax Simplification Law” authorizes a tax on the sale of communications services. The Florida Department of Revenue, based on audit and non-audit adjustments, determined that communications service providers misallocated tax between jurisdictions resulting in additional revenues due the county. Consequently, an estimated \$444,040 in additional revenue is anticipated in FY 2008-09.

LAP Projects – A Local Agency Program (LAP) agreement with the Florida Department of Transportation (FDOT) was approved for the construction of South Lake Trail – Section 1 during the FY 2007-08 budget development. The FY 2008-09 budget assumed \$670,000 in project revenues would be carried over as fund balance and allocated to the South Lake Trail project. Since these revenues are anticipated in FY 2008-09, they will be re-budgeted as part of the mid-year adjustment thus freeing up additional fund balance.

Local Emergency Management and Mitigation Initiative – Grant revenues totaling \$1,176,815 were anticipated for the engineering and construction of an Emergency Operations Center in FY 2007-08. The revenues (anticipated as fund balance) and expenditures were appropriated in the re-budget amendment approved by the BCC in October 2008. These revenues will be trued-up and shown as a grant revenue as part of the mid year budget amendment, thus freeing up additional fund balance for FY 2008-09.

Revenue Sharing – The county revenue sharing program administered by the Florida Department of Revenue is funded by state cigarette and sales taxes. The \$256,602 revenue shortfall is reflective of the general economic downturn.

State Sales Tax – Anticipated revenue collections of \$10.8 million is 5.21% lower than budgeted revenues of \$11.4 million. The \$593,980 revenue shortfall reflects the strained economy impacting Lake County and the State of Florida.

Room/Board for Prisoners – A higher than average daily inmate population for Lake County inmates resulted in fewer beds to house prisoners from other jurisdictions and/or the State resulting in lower reimbursements totaling \$652,500 than budgeted.

Interest – Interest income is collected on revenues that are invested until they are needed to pay County expenses and obligations. Interest income varies depending on the timing of revenue collections and interest rates in the market. Because of the unprecedented decline in interest rates a \$1.23 million revenue shortfall is anticipated.

Excess Fees – The Board of County Commissioners transfers General fund revenues to the Constitutional Offices to supplement their operations. At the end of the fiscal year, any unspent funds are returned to the County as excess fees. The Clerk of the court also remits excess fees from the recording function when those revenues exceed the cost of providing the recording services. Excess Fees are estimated to be \$2,209,925 higher than budgeted. The increase is primarily related to Tax Collector excess fees.

Court Technology Service Charge – The anticipated revenue shortfall of \$160,000 reflects the reduced number of filings recorded by the Clerk of the Courts in the official record. \$2.00 of a \$4.00 service charge on filings is distributed to the Board of County Commissioners to be used exclusively to fund court-related technology. The lower fee reflects the downturn in economic activity.

Fund Balance – The General Fund adjusted fund balance of \$52,761,600 is \$1,557,975 higher than the revised fund balance of \$51,203,625. This unobligated fund balance is \$24,564 lower than the unobligated fund balance of \$1,582,539 discussed in detail in the January 9, 2009 report *Analysis of FY 2007-08 Fund Balance*, and reflects minor adjustments to FY 2007-08 revenues and expenditures the Clerk of the Circuit Court Finance is making as they finalize the annual audit.

GENERAL FUND EXPENDITURES – FY 2008-09

In total, General Fund expenditures are projected to be below budgeted amounts by \$18,203,931. Schedule II, page 17, identifies the savings or imbalances by Department. A discussion by Department/Office is presented below:

Budget – Projected Savings of \$11,487

The projected savings of \$11,487 primarily results from lower operating expenses related to travel and office supplies.

County Attorney – Projected Imbalance of \$7,792

The projected imbalance of \$7,792 primarily reflects unbudgeted expenses related to vacation payout for an employee who entered the Deferred Retirement Option Program (DROP) under the Florida Retirement System in which Lake County participates.

Employee Services and Quality Improvement – Projected Savings of \$14,272

Approximately \$8,700 of the projected \$14,272 surplus is associated with salary saving by filling an Office Associate IV position at a lower pay rate. The balance of savings is lower printing costs resulting from the use of in-house printing services rather than outsourced printing, and better vendor pricing on service awards.

Legislative and Executive – Projected Savings of \$29,527

Salary savings totaling \$25,833 account for the majority of the projected savings of \$29,527. Commissioner salaries were budgeted based on 2,080 annual hours, and should have been based on 1,950 annual hours resulting in the salary savings. The balance of the savings is from lower projected expenses than budgeted for office supplies, printing and postage.

Information Outreach – Projected Savings of \$1,573

The projected savings reflects reduced travel expenses to and from Orlando for press checks, and the implementation of a flexible work schedule, which reduced overtime costs associated with projects assigned to hourly employees.

Information Technology – Projected Savings of \$206,489

Approximately \$72,800 of the projected \$206,489 surplus is in the Computer Repair and Replacement program. The savings results from a reconfiguration of the Microsoft and ESRI contracts, and the elimination of some OnBase and Avaya licenses which were no longer needed. Another \$67,200 of savings will be generated by a vacant Network Technician position in the Information Systems Division that will not be filled. Various operating expense savings, such as office supplies in other Information Technology divisions account for the balance of the projected surplus.

Procurement Services – Projected Savings of \$439

The projected savings of \$439 results from a slight decrease in office supply expenses.

Community Services – Projected Savings of \$20,732

A projected savings of \$20,732 is primarily related to Health Services hospital payments and salary savings from a vacant Student Intern position in the Teen Court program.

Conservation and Compliance – Projected Savings of \$28,695

The elimination of a Code Enforcement position and salary savings in the Administration and Lake Soil and Water Conservation programs account for approximately \$20,600 of the projected \$28,695 surplus. The balance of the projected surplus in various operating expenses categories such and communications, repairs and maintenance, and office supplies.

Economic Growth and Redevelopment – Projected Savings of \$10,626

A projected savings of \$10,626 is related to salary savings for the Business Development Manager position. This position was budgeted for a full year, but was not filled until December 2008. With full staffing, the Department anticipates completing all of their planned economic development initiatives.

Environmental Utilities – Projected Savings of \$10,994

Drought conditions from below average rainfall results in reduced chemical expenses of \$8,239 in the Mosquito Control and Aquatic Plant Management programs. The purchase of a less expensive truck for use in the Storage Tank program and reduced office supply expenses is projected to provide a savings of \$2,755 in the Water Quality Services division, resulting in an overall savings of \$10,994 for the Environmental Utilities Department.

Facilities Development and Management – Projected Saving of \$46,885

Overall, the Department is projected to end the fiscal year with a savings of \$46,885. Increased utility costs of \$200,000 over the \$1.8 million budgeted amount is offset by a savings in the custodial contract of \$120,000 and \$16,000 in landscape maintenance costs. Another \$62,000 in salary savings is projected in the Facilities Development Division from a vacant Construction Contract Administrator position, and a vacancy resulting from the passing of the Facilities Development Manager.

Growth Management – Projected Savings of \$19,771

The majority of the projected savings is a result of an Office Associate position that became vacant in the Development Processing division. The position has been frozen and will not be filled for the remainder of the fiscal year resulting in salary savings of \$17,086. Development Processing also realized a savings of \$5,200 in capital outlay that was budgeted for computer monitors to be used in the County's scanning initiative program that will not be spent because these monitors were purchased in FY 2007-08. Another \$7,249 in savings is related to the dues for the County's membership in the East Central Florida Regional Planning Council. The assessment rate was reduced from \$0.2300 to \$0.2047 per capita for FY 2008-09. These savings are partially offset by higher operating expenses in other miscellaneous line items.

Public Safety – Projected Saving of \$213,579

Animal Control accounts for \$71,277 of the projected savings. An Animal Services officer vacancy accounts for \$9,400 and fuel charge savings accounts for another \$7,000 because of lower fuel prices. The balance of savings is from various line items which were projected based on prior and current year expenditures, and represents approximately 3% of the budget. Likewise, a \$135,600 savings is projected in various line-items of the

Communications Technologies Division which represents approximately 1.2% of the budget. Finally, Emergency Management is projected to have a savings of \$6,702 associated with adjustments in grant revenues and expenditures.

Public Works – Projected Savings of \$10,703

Operational savings of \$10,703 are projected, primarily from lower utility expenses than budgeted of \$3,000, and \$7,000 in expenses related to legal ads, recording fees, rezoning petitions, and payment of back taxes for acquired properties as this need diminishes with fewer funds available for land purchases.

Tourism and Business Relations – Projected Savings of \$ 0

This budget includes the Local Arts Agency grant, as well as Florida Arts license plate fee grant awards. Both these programs are projected to be expended as budgeted. In addition, Fairground operational expenses are projected to occur as budgeted.

Clerk of the Circuit Court – Projected Savings of \$17,748

The fiscal analysis assumes the transfer to the Clerk of the Circuit Court will occur as budgeted. The projected savings of \$17,748 is in the budget for in-house support, based on a review of prior year expenditures and expenditures to-date.

Property Appraiser – Projected Savings of \$14,800

The fiscal analysis assumes the transfer to the Property Appraiser will occur as budgeted. The projected savings of \$14,800 is in the budget for in-house support, based on a review of prior year expenditures and expenditures to-date.

Sheriff – Projected Savings of \$270,000

The fiscal analysis assumes the transfer to the Sheriff's Office will occur as budgeted. The projected savings of \$270,000 is in the budget for in-house support, and reflect lower projected medical costs for inmates.

Elections – Projected Savings of \$3,850

The projected savings of \$3,850 is based on a review of prior year expenditures and expenditures to-date and primarily occurs from savings in overtime, rentals, and printing costs.

Tax Collector – Projected Savings of \$3,530

The fiscal analysis assumes the transfer to the Tax Collector will occur as budgeted. The projected savings of \$3,530 is in the budget for in-house support, based on a review of prior year expenditures and expenditures to-date.

Judicial Support – Projected Savings of \$131,653

Judicial Support which includes the Circuit Judges, State Attorney, Public Defender, Juvenile Justice, Guardian Ad Litem and Legal Aid is projected to end the fiscal year with expenditure savings totaling \$131,653. The majority of these savings is related to the Juvenile Justice program. As part of the Florida Department of Juvenile Justice annual reconciliation of statutorily required payments for juvenile detention costs, Lake County was notified of an overpayment of \$117,833 for FY 2007-08. That overpayment (credit) will be applied toward the FY 2008-09 charges resulting in a savings of \$117,833. The balance of savings, approximately \$13,800, reflects lower technology expenses the County is projected to incur on behalf of the Circuit Judges and State Attorney.

Non-Departmental – Projected Savings of \$17,144,370

The majority of the projected \$17,144,370 savings is related to the Economic Stabilization/Development reserves (\$14,910,760) that is projected not to be spent, and will be carried over to FY 2009-10 and re-budgeted. Another \$700,000 in the special reserve for space needs also is projected not to be spent. Savings of \$50,000 from funds budgeted for the 2007 Groundhog Day impact fee waivers program which expired on February 2, 2009 remain unspent. Tax incremental payments to the 15 Community Redevelopment Agencies (CRA's) in the County were \$307,814 less than budgeted. These savings are offset by unbudgeted expenses related to Tropical Storm Fay. These expenses are charged to a Non-Departmental account and have been submitted to the Federal Emergency Management Agency (FEMA) for reimbursement. Finally, Non-Departmental reflects a credit (reduction to expenditures) of \$1,311,222 as the General Fund's share of Departmental health insurance premiums that will not be charged for the last six months of the fiscal year. This action was approved by the Board of County Commissioners at their February 10, 2009 workshop.

COUNTYWIDE FUNDS – FY 2008-09

County Transportation Trust Fund 1120

A fund balance of \$1,188,854 is projected at the end of the fiscal year resulting from additional revenues totaling \$452,821 above budgeted amounts and expenditure savings totaling \$736,033. Current year revenues are down \$222,179 related to gas taxes-\$67,323, interest income-\$32,402, and all other current revenues-\$122,454. These revenue shortfalls are offset by additional fund balance revenues from FY 2007-08 totaling \$675,000 for a net increase in revenues of \$452,821. Expenditure savings from vacant positions total \$220,240 and are generated from vacancies in Road Operations, Engineering Roadway Design, and Funding and Production. In addition, \$515,793 in reserves is not projected to be spent. Projected operational and reserve savings total \$736,033.

Lake County Ambulance Fund 1220

A projected fund balance of \$1,546,462 will be carried over to FY 2009-10 primarily resulting from \$1,587,019 in reserves that will not be spent. The expenditure savings are offset slightly by lower interest income revenues because of declining interest rates on investments.

County Library System Fund 1900

Revenues are projected to be \$53,164 less than budgeted, primarily related to the fund balance carryover from FY 2007-08. Salary savings and operational savings totaling \$39,000 are projected to offset a portion of the revenue shortfall. The balance of the revenue shortfall will be accomplished by reducing the reserves by \$14,164. The remaining reserves of \$42,736 may be needed for a potential rate increase in rent for the Cooper Memorial Library. Therefore, no fund balance is projected at the end of the fiscal year.

SPECIAL REVENUE FUNDS – FY 2008-09

Library Impact Fee Trust Fund 1070

Revenues and expenditures for FY 2008-09 are estimated at \$1,763,333, or \$498,751 more than the current revised budget. Additional fund balance revenues of \$728,516 are offset by lower revenues associated with the library impact fees and interest income totaling \$246,606. The additional revenues will be adjusted at mid-year so they can be included in the current year award process for library projects. No fund balance is projected at the end of the fiscal year.

Park Impact Fee Trust Funds 1081 – 1083

Revenues are projected at \$1,107,528, and reflect a \$904,253 reduction from budgeted amounts. Reduced revenues include: impact fees - \$118,149; interest income - \$4,542; and fund balance - \$781,562. Because of the reduced revenues, expenditures in the park impact fee funds are projected to equal available revenues. As a result, some project costs have been shifted to the Park Capital Projects Fund 3020.

Christopher Ford Commerce Park Fund 1140

A \$721,146 fund balance is projected at the end of the fiscal year comprised of a revenue shortfall of \$55,026 and expenditure savings of \$776,172. The revenue shortfall results from reduced interest income of \$40,250 and lower fund balance revenue from FY 2007-08 than budgeted. The expenditure savings of \$776,172 are reserves that will not be spent. To reduce the County's long-term maintenance expenses at the commerce park, the Economic Growth and Redevelopment staff and County Attorney's Office are working on a plan to assign a portion of the ongoing maintenance costs to tenants of the park.

Road Impact Fees Funds 1151 – 1156

Revenues are projected at \$41,321,308, and reflect a \$10,128,284 reduction from budgeted amounts. Reduced revenues include: impact fees - \$(4,830,680), interest income - \$(647,480); and fund balance - \$(5,068,836); 5% revenue adjustment - \$413,000. To offset the revenue reductions, the road program is being modified as adopted by the Board of County Commissioners at their February 17, 2009 meeting. Expenditures are projected at \$27,349,568, a reduction of \$24,100,024 from the current revised budget. The \$10,128,284 shortfall in revenues combined with expenditures savings totaling \$24,100,024 will result in a combined fund balance in the road impact fee funds of \$13,971,740 at the end of the fiscal year. Individually, the projected fund balances by district are as follows: District 1 - Zero; District 2 -\$8,330,354; District 3 - Zero; District 4 -\$1,078,184; District 5 - \$873,152; District 6 - \$3,690,050.

Fish Conservation Fund 1190

Fish conservation revenues generated from a \$1.00 fee on fishing licenses are projected to be \$3,327 lower than budgeted. As a result the expenditure program also must be reduced. These revenues are used for fish conservation projects, such as vegetation control, habitat improvement and waterway access improvements. No fund balance is projected at the end of the fiscal year.

MSTU – Stormwater Management Fund 1230

Revenues are projected to be \$260,446 below budgeted amounts and primarily reflect lower collections related to property taxes-\$15,302, interest income-\$103,652 and fund balance carryover from FY 2007-08-\$155,292. The lower revenues are offset by a reduction in operating expenses for professional services, as well as not projecting the \$769,326 in reserves to be spent. Expenditure savings total \$788,265. All stormwater projects have been projected as originally budgeted. The combination of the shortfall in revenues and expenditures savings will result in a projected fund balance of \$527,819 at the end of the fiscal year.

MSTU – Parks Services Fund 1231

Revenues are projected to be \$113,373 higher than budgeted primarily from additional fund balance revenues carried over from FY 2007-08. About \$26,000 of the additional revenues are projected for operating expenses, primarily salaries, with the balance added to the reserves. All park projects are projected to be spent as originally budgeted. Expenditure savings total \$202,075 from unspent reserves. The combination of additional revenues of \$113,373 and expenditure savings of \$202,075 will result in a projected fund balance of \$315,448 at the end of the fiscal year.

MSTU – Roads Services Fund 1232

Revenues are projected to be \$530,109 higher than budgeted and principally reflect a higher fund balance carryover from FY 2007-08. All road projects are projected to be spent as budgeted. Reserves of \$200,000 are not projected to be spent. The additional revenues and unspent reserves will result in a projected fund balance of \$730,109 at the end of the fiscal year.

Emergency 911 Fund 1240

A \$2,789,669 fund balance is projected at the end of the fiscal year comprised of higher projected revenues than budgeted totaling \$588,516 and lower projected expenditures than budgeted totaling \$2,201,153. Increased revenues include E-911 telephone surcharges-\$170,000; interest income-\$21,500; and additional FY 2007-08 fund balance-\$397,016. Projected operational savings of \$206,824 reflect lower expenses associated with contracts for wireless access, and office supplies. In addition, \$1,994,329 in budgeted reserves will not be spent.

Resort/Development Tax Fund 1250

A fund balance of \$696,032 is projected for the Resort/Development Tax fund at the end of the fiscal year comprised of a revenue shortfall of \$187,275 and expenditure savings of \$883,307. The revenue shortfall of \$187,275 is comprised of lower resort tax collection of \$331,811 and lower interest earnings of \$15,000 directly related to current economic conditions. These shortfalls are partially offset by higher fund balance revenues than budgeted of \$159,536 from FY 2007-08. The expenditure savings of \$883,307 is primarily reserves totaling \$761,256 that won't be spent, as well as reducing expenditures for promotional activities and printing costs.

Greater Hills MSBU Fund 1290

A \$76,769 fund balance is projected at the end of the fiscal year, comprised of \$4,129 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$72,640 (primarily unspent reserves).

Law Enforcement Trust Fund 1330

A fund balance of \$98,228 is projected for the Law Enforcement Trust Fund at the end of FY 2008-09. The primary source of revenue for this fund is the sale of confiscated property or cash seized during the commission of a crime. Any funds not expended in one fiscal year must be retained in fund balance for future expenditures, generally to replace law enforcement equipment in the Sheriff's Office.

Greater Groves MSBU Fund 1370

A \$62,283 fund balance is projected at the end of the fiscal year, comprised of \$2,601 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$59,682 (primarily unspent reserves).

Infrastructure Sales Tax Revenue Fund 1410

A shortfall of \$557,765 is projected in current year sales tax revenues and interest earnings, both related to current economic conditions. This is offset by additional fund balance revenues from FY 2007-08 totaling \$1,304,805 resulting in an overall increase in revenues totaling \$747,037. As a result, the transfer to the Renewal Sales Tax Capital Projects Fund 3030 has been increased by \$747,037 to reflect the additional revenue. The additional fund balance from FY 2007-08 resulted from higher sales tax revenue collections totaling \$331,801 and expenditure savings of \$973,004. The debt service requirements for the \$10 million bank loan for the 800 MHz radio system approved in FY 2007-08 were lower than anticipated resulting in the \$973,004 savings.

Village Green Street Lighting Fund 1430

A \$6,874 fund balance is projected at the end of the fiscal year, comprised of \$2,619 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$4,255 (primarily unspent reserves).

Greater Pines Municipal Services Fund 1450

A \$69,876 fund balance is projected at the end of the fiscal year, comprised of \$3,189 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$66,687 (primarily unspent reserves).

Picciola Island Street Lighting Fund 1460

A \$1,282 fund balance is projected at the end of the fiscal year, comprised of \$479 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$803 (primarily unspent reserves).

Valencia Terrace Street Lighting Fund 1470

A \$2,965 fund balance is projected at the end of the fiscal year, comprised of \$697 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$2,268 (primarily unspent reserves).

Lake County Environmental Recovery Fund 1500

A fund balance totaling \$108,701 is projected at the end of the fiscal year comprised of \$6,409 in higher revenues than budgeted and \$102,292 in lower expenditures than budgeted. The increased revenues reflect higher fund balance revenues than budgeted totaling \$9,614, offset by lower interest income revenues totaling \$3,205. The expenditure savings reflect reserves that will not be spent.

Lake County Code Enforcement Liens Fund 1510

A projected fund balance of \$183,199 at the end of the fiscal year is comprised of \$159,665 in higher fund balance revenues than budgeted and expenditure savings of \$23,534. Reduced expenditures are projected for cleaning and mowing of properties in violation of the code enforcement ordinance.

Building Services Fund 1520

Based on action recommended by the Department staff and County Manager, and approved by the Board of County Commissioners at their February 17, 2009 meeting, the Building Services fund is projected to end the fiscal year with a small surplus totaling \$1,306. Because of the decline in the housing construction industry, revenues have declined dramatically resulting in the need to reduce expenditures. In March 2009 the hours of operation were reduced to a four-day week to offset the reduced revenues. Revenues are projected to be \$1,251,349 less than budgeted. Lower revenues related to building permits, fund balance and interest income of \$1,191,109, \$201,704, and \$23,841, respectively are projected, offset by the statutory 5% revenue adjustment of \$165,305.

In October 2008, 14 employees were laid off resulting in salary savings of \$712,565. An additional \$50,000 savings is projected related to the retirement of a long-term employee whose position will not be filled. The reduction in employees resulted in operational savings of \$150,000 related to vehicles, fuel, and office supplies. The reserve account also is eliminated reflecting an additional \$205,338 savings. The cut in hours of operation is projected to save an additional \$134,752 for the remainder of the fiscal year.

County Fire Rescue Fund 1680

Revenues are projected to be below budgeted amounts by \$1,027,021 and are offset by a projection of expenditures savings totaling \$1,177,847. This would result in a projected fund balance of \$150,826 at the end of

the fiscal year. Revenue shortfalls include \$132,431 in grant revenues, primarily from a firefighter's assistance grant that was applied for, but is not projected to be received. Miscellaneous revenues, primarily interest income are projected to be \$290,089 below budgeted amounts because of declining interest rates. The beginning fund balance brought forward from FY 2007-08 is \$604,501 below the original estimate. These revenue shortfalls total \$1,027,021.

Based on the revised budget at the end of the first quarter, personal service expenditures presently are projected to exceed the budget by \$753,332, primarily because of an underfunded overtime budget. The personal service projection includes \$324,000 in increased overtime/benefit costs for a targeted response to brush and wildfires during the period March 1 through June 30, 2009. (A budget amendment approved by the Board on March 3, 2009 has subsequently realigned the revised budget in line with projected expenditures). It is anticipated that \$379,169 allocated for a pumper truck for the new Harbor Hills station will be purchased from the Fire Impact Fee fund, since this expenditures qualifies as growth related. This results in a savings to the Fire Rescue Fund. Other equipment will not be purchased resulting in a savings of \$43,695. Projected operational savings total \$640,678 and include paring back expenditures related to contractual services, employee physicals, legal fees and engineering services. Expenditures related to the firefighter assistance grant mentioned above also will not occur. Finally, a budgeted reserve of \$856,018, not supported by fund balance revenues will not be spent, and a transfer to the Tax Collector will be reduced by \$11,619 because of lower tax and assessment collections. Overall expenditure savings total \$1,177,847.

Fire Services Impact Fee Trust Fund 1690

A fund balance of \$565,068 is projected at the end of FY 2008-09. Although revenues are projected to be \$1,067,341 less than budgeted, the reduced revenues are offset by expenditure savings totaling \$1,632,409. Reduced revenues include \$791,314 in impact fees because of the decline in the housing market, \$55,130 in interest income because of lower interest rates, and a beginning fund balance that was \$220,897 less than budgeted. An engine pumper originally budgeted in the Fire Rescue Fund 1680 for the Paisley fire station is projected to be purchased with impact fees because the purchase qualifies as growth related. Because of the lower revenues, the \$1 million allocated for construction of the Astatula fire station will be delayed. Budgeted reserves of \$1,011,578 also will not be spent and will be carried over to FY 2009-10.

Employee Benefits Fund 1800

Commissions from vending machines in the County facilities are accounted for in the Employee Benefit Fund. This fund is projected to end the fiscal year with a surplus of \$101, which primarily reflects additional fund balance carried over from FY 2007-08.

Animal Shelter Sterilization Trust Fund 1850

A fund balance of \$125,084 is projected at the end of FY 2008-09 comprised of \$36,340 in additional revenues, primarily fund balance from FY 2007-08 and expenditure savings of \$88,744. Sterilization expenses are projected to be \$18,000 less than budgeted. The balance of expenditure savings is \$70,744 in reserves that will not be spent.

GRANT FUNDS – FY 2008-09

Community Development Block Grant Fund 1200

The Community Development Block Grant (CDBG) budget is \$1,269,469. Current estimates project that program expenses will be at budgeted amounts. Since CDBG works on a reimbursement basis, the fund will recoup 100% of authorized program expenditures. Therefore, no fund balance is projected at this time.

Public Transportation Fund 1210

A mid-year budget amendment will adjust grant revenues and fund balance revenues in this fund, but overall, revenues are projected as budgeted. Public Transportation staff projects that the entire budget will be expended for approved operating and capital purposes, leaving no fund balance at the end of the fiscal year.

Affordable Housing Assistance Trust Fund 1260

Actual fund balance revenues carried over from FY 2007-08 are \$2,235,596 higher than budgeted. The SHIP Program normally has a high fund balance because each year's funding has a three-year expenditure period (i.e. FY 2009 revenues will have to be spent by FY 2012). The higher fund balance is related to additional Tornado Assistance funding. However, interest income in the current year is projected to be \$240,000 below the budgeted amount. Overall, revenues are projected at \$9,795,012 and expenditures at \$7,642,107 resulting in a fund balance at the end of the fiscal year of \$2,152,905.

Section 8 Fund 1270

A mid-year budget amendment will adjust grant revenues and fund balance revenues in this fund, but overall, revenues are projected to be \$285,831 lower than budgeted. Community Services staff projects that the entire budget will be expended for approved housing assistance payments, leaving no fund balance at the end of the fiscal year.

Hurricane Housing Recovery Program Fund 1280

The Hurricane Housing Recovery Program provided federal grant funds to assist low-income individuals for home repair due to hurricane damage. FY 2008-09 expenditures totaling \$41,186 reflect the balance of funds carried-over from the prior fiscal year. These funds have been fully expended, and this special revenue fund will be closed out during FY 2008-09.

DEBT SERVICE FUNDS – FY 2008-09

Pari-Mutuel Revenue Replacement Bonds Fund 2510

A \$97,950 fund balance is projected at the end of the fiscal year, comprised of \$13,887 in higher revenues (primarily from the 5% revenue adjustment) and expenditure savings of \$84,063 in unspent reserves.

Renewal Sales Tax LOC Fund 2610

A \$57,259 fund balance is projected at the end of the fiscal year, comprised of \$28,620 in additional revenues (primarily fund balance from FY 2007-08) and expenditure savings of \$28,639 in unspent reserves.

Public Lands Program Fund 2710

A \$3,378,737 fund balance is projected at the end of the fiscal year, comprised of \$100,092 in additional revenues and expenditure savings of \$3,278,645 in unspent reserves. The additional revenues of \$100,092 is primarily a combination of a higher fund balance from FY 2007-08 of \$169,046 and lower interest income than budgeted of

\$67,325 because of declining interest rates. The debt service will occur as budgeted, with the \$3,278,645 in reserves remaining unspent to be carried over to FY 2009-10.

Expansion Projects Debt Service Fund 2810

A \$1,964,954 fund balance is projected at the end of the fiscal year, comprised of \$338,483 in additional revenues and expenditure savings of \$1,626,471 in unspent reserves. The additional revenues of \$338,483 is a combination of higher fund balance from FY 2007-08 of \$353,983; lower interest income than budgeted of \$17,500 because of declining interest rates; as well as the 5% revenue adjustment of \$2,000.

ENTERPRISE FUNDS – FY 2008-09

Landfill Enterprise Fund 4200

A fund balance of \$658,123 is projected at the end of the fiscal year. It results from a combination of reduced revenues of \$1,026,847, offset by lower expenditures of \$1,684,970. Recycling and solid waste revenues were adjusted downward by \$2,026,565 due to a decrease in collected tonnage. This reduction is partially offset by increased fund balance revenues from FY 2007-08 totaling \$934,326 and additional interest income of \$65,392. The \$1,684,970 reduction in expenditures is comprised of \$165,000 in lower payments to municipalities and commercial customers who share in recycle revenues, reduced fuel prices and leachate removal costs totaling \$255,532; and \$177,302 in salary savings from vacant positions. In addition \$177,295 in capital equipment purchases will be curtailed. Of the \$909,841 budgeted for reserves, \$251,718 will be used to offset the revenue shortfall, and the remaining unspent reserves of \$658,123 will be carried over to help fund the FY 2009-10 budget.

Solid Waste Closures and Long Term Care Fund 4220

This budget provides for escrowing funds for the closure of the County's landfills, and for the post-closure and long-term care of all closed County landfills. The projected fund balance of \$4,849,509 reflects reserve funds that will not be spent.

Solid Waste Long-Term Capital Projects Fund 4230

Revenues are projected to be \$313,807 less than budgeted, and primarily reflect reduced interest income from declining interest rates as well as a lower cash balance in this fund. To offset the reduced revenues capital equipment purchases will be reduced by \$83,473, and reserves will be reduced leaving a \$54,666 fund balance at the end of the fiscal year.

CAPITAL PROJECTS FUNDS – FY 2008-09

Parks Capital Projects Fund 3020

Revenues are projected at \$2,234,816 and expenditures are projected at \$2,211,253. This results in an estimated fund balance of \$23,563 at the end of the fiscal year. Timing of park construction projects between FY 2007-08 and FY 2008-09 resulted in an over-budget of fund balance in FY 2008-09. Reduced revenues totaling \$679,314 are projected (primarily fund balance). The parks capital construction program has been adjusted to available revenues. In addition, some project costs originally budgeted in the park impact fee funds have been shifted to this fund.

Renewal Sales Tax Capital Projects Fund 3030

A fund balance of \$3,100,305 is projected at the end of the fiscal year. It is comprised of \$368,103 in additional revenues, primarily fund balance from FY 2007-08 totaling \$1,028,267 offset by \$102,396 in lower interest income because of declining interest rates. In addition, the transfer from the Infrastructure Sales Tax Revenue Fund 1410 has been increased by \$747,037 because of higher fund balance revenues in that fund. The expenditures savings of \$1,427,396 reflect unspent reserves to be carried over to FY 2009-10. All Facilities, Public Works and Non-Departmental projects are projected to be spent as originally budgeted.

Public Lands Capital Program Fund 3710

Lower fund balance revenues than budgeted totaling \$879,734 and reduced interest income totaling \$117,857 will result in a reduction in total revenues of \$997,591. As a result the expenditure program will be reduced with \$3,979,207 earmarked for right-of-way acquisition for the western portion of the South Lake Trail (Clermont to Groveland) and \$603,025 for repayment of a loan from the Renewal Sales tax fund to acquire the Ferndale property. No fund balance is projected in this fund at the end of the fiscal year.

Facilities Expansion Capital Fund 3810

This fund reflects the funding for the governmental expansion projects in downtown Tavares. Any funds not encumbered or expended at the end of the fiscal year will be re-budgeted in FY 2009-10.

INTERNAL SERVICE FUNDS – FY 2008-09

Property and Casualty Fund 5200

A \$4,994,162 fund balance is projected at the end of the fiscal year comprised of \$55,145 in additional revenues and \$4,939,017 in expenditures savings. The additional revenues results from a higher beginning fund balance from FY 2007-08 than budgeted of \$100,161; a lower estimate of interest income in the current year of \$55,016; and the 5% revenue adjustment of \$10,000. The expenditure savings represents the \$4.9 million in reserves that will not be spent. A recent actuarial report recommends a reserve of \$2.3 million. As a result, adjustments will likely be made in the insurance charges for Departments in FY 2009-10.

Employee Group Benefits Fund 5300

A \$10,066,087 fund balance is projected at the end of the fiscal year comprised of a reduction of \$450,947 in revenues and \$10,517,034 in expenditures savings. The reduction in revenues results from a higher beginning fund balance of \$891,480 from FY 2007-08 than budgeted, a higher estimate of interest income totaling \$65,582 in the current year, offset by lower health premium charges to departments totaling \$96,787. In addition based on Board approval at their February 17, 2009 meeting, insurance premiums from all departments will be suspended for six months of the fiscal year. This first quarter projection only reflects the reductions in the General Fund premiums totaling \$1,311,222. The premiums reduction for all funds will be adjusted at the end of the fiscal year. The expenditure savings represents the \$9,651,034 in reserves that will not be spent and lower insurance claim expenses totaling \$866,000.

Fleet Management Fund 5400

The cost of bulk fuel purchases is projected to be below budgeted amounts by approximately \$800,000 reflecting a lower per gallon price of fuel. The FY 2008-09 budget was predicated on an average cost of \$3.75 per gallon. The average cost in the first quarter for unleaded fuel was \$1.84 per gallon, and \$2.11 per gallon for diesel fuel. It is anticipated that fuel prices will average approximately \$2.50 per gallon by the end of the fiscal year. The reduced cost results in lower charges to departments, and thus results in reduced revenues. The Fleet Management fund is an internal service fund, and is designed to "break-even" at the end of the fiscal year. At the present time a minimal fund balance of \$27,944 is projected.

Schedule I

Fund No.	Fund Name	Adopted Budget FY 2008-09	Revised Budget FY 2008-09	Current Revenue Projection FY 2008-09	Current Expenditure Projection FY 2008-09	Estimated Fund Balance FY 2008-09
<u>Countywide Funds</u>						
0010	General	\$ 169,637,039	\$ 186,485,387	\$ 189,089,394	\$ 168,281,456	\$ 20,807,938
1120	County Transportation Trust	14,513,028	16,276,571	16,729,392	15,540,538	1,188,854
1220	Lake County Ambulance	11,009,101	11,009,101	10,959,965	9,413,503	1,546,462
1900	County Library System	6,163,401	6,216,131	6,162,967	6,162,967	-
	Total Countywide Funds	\$ 201,322,569	\$ 219,987,190	\$ 222,941,718	\$ 199,398,464	\$ 23,543,254
<u>Special Revenue Funds</u>						
1070	Library Impact Fee Trust	\$ 502,582	\$ 1,264,582	\$ 1,763,333	\$ 1,763,333	\$ -
1081	Park Impact Fee Trust-Central District	247,968	384,327	90,390	90,390	-
1082	Park Impact Fee Trust-North District	83,600	385,029	219,220	219,220	-
1083	Park Impact Fee Trust-South District	444,704	1,242,425	797,918	797,918	-
1140	Christopher C. Ford Commerce Park	1,134,762	1,139,173	1,084,147	363,001	721,146
1151	Road Impact Fees-District 1	2,160,901	2,173,184	1,936,204	1,936,204	-
1152	Road Impact Fees-District 2	16,207,924	16,864,256	15,328,480	6,998,126	8,330,354
1153	Road Impact Fees-District 3	14,425,841	15,374,002	9,337,852	9,337,852	-
1154	Road Impact Fees-District 4	3,157,213	3,925,628	2,057,488	979,304	1,078,184
1155	Road Impact Fees-District 5	4,193,500	6,021,522	5,786,967	4,913,815	873,152
1156	Road Impact Fees-District 6	7,062,526	7,091,000	6,874,317	3,184,267	3,690,050
1190	Fish Conservation	96,569	96,569	93,242	93,242	-
1230	MSTU - Stormwater Management	8,585,753	10,936,156	10,675,710	10,147,891	527,819
1231	MSTU - Parks Services	2,297,342	2,413,301	2,526,674	2,211,226	315,448
1232	MSTU - Roads Services	2,003,447	2,003,694	2,533,803	1,803,694	730,109
1240	Emergency 911	4,716,192	4,716,192	5,304,708	2,515,039	2,789,669
1250	Resort/Development Tax	3,888,537	4,136,344	3,949,069	3,253,037	696,032
1290	Greater Hills MSBU	284,105	284,105	288,234	211,465	76,769
1330	Law Enforcement Trust	133,590	133,590	231,818	133,590	98,228
1370	Greater Groves MSBU	236,578	236,578	239,179	176,896	62,283
1410	Infrastructure Sales Tax Revenue	9,718,500	9,718,500	10,465,537	10,465,537	-
1430	Village Green Street Lighting	17,315	17,315	19,934	13,060	6,874
1450	Greater Pines Municipal Services	268,991	268,991	272,180	202,304	69,876
1460	Picciola Island Street Lighting	4,384	4,384	4,863	3,581	1,282
1470	Valencia Terrace Street Lighting	8,490	8,490	9,187	6,222	2,965
1500	Lake County Environmental Recovery	116,287	116,287	122,696	13,995	108,701
1510	Lake County Code Enforcement Liens	196,734	196,734	356,399	173,200	183,199
1520	Building Services	3,473,409	3,483,981	2,232,632	2,231,326	1,306
1680	County Fire Rescue	22,015,471	22,097,849	21,070,828	20,920,002	150,826
1690	Fire Services Impact Fee Trust	2,936,578	4,621,231	3,553,890	2,988,822	565,068
1800	Employee Benefit	770	770	871	770	101
1850	Animal Shelter Sterilization Trust	159,244	178,054	214,394	89,310	125,084
	Total Special Revenue Funds	\$ 110,779,807	\$ 121,534,243	\$ 109,442,164	\$ 88,237,639	\$ 21,204,525
<u>Grant Funds</u>						
1200	Community Development Block Grant	\$ 968,639	\$ 1,269,469	\$ 1,269,469	\$ 1,269,469	\$ -
1210	Public Transportation	7,562,105	8,763,668	8,763,668	8,763,668	-
1260	Affordable Housing Assistance Trust	7,642,107	7,642,107	9,795,012	7,642,107	2,152,905
1270	Section 8	3,148,770	3,148,770	2,862,939	2,862,939	-
1280	Hurricane Housing Recovery Program	-	29,050	41,186	41,186	-
	Total Grant Funds	\$ 19,321,621	\$ 20,853,064	\$ 22,732,274	\$ 20,579,369	\$ 2,152,905
<u>Debt Service Funds</u>						
2510	Pari-Mutuel Revenue Replacement Bonds	\$ 380,636	\$ 380,636	\$ 394,523	\$ 296,573	\$ 97,950
2610	Renewal Sales Tax LOC	1,238,538	1,238,538	1,267,158	1,209,899	57,259
2710	Public Lands Program	6,113,962	6,113,962	6,214,054	2,835,317	3,378,737
2810	Expansion Projects Debt Service	6,820,916	6,820,916	7,159,399	5,194,445	1,964,954
	Total Debt Service Funds	\$ 14,554,052	\$ 14,554,052	\$ 15,035,134	\$ 9,536,234	\$ 5,498,900
<u>Enterprise Funds</u>						
4200	Landfill Enterprise	\$ 25,960,532	\$ 26,797,190	\$ 25,770,343	\$ 25,112,220	\$ 658,123
4220	Solid Waste Closures and Long Term Care	5,439,760	5,497,728	5,525,858	676,349	4,849,509
4230	Solid Waste Long-Term Capital Projects	300,000	1,107,258	793,451	738,785	54,666
	Total Enterprise Funds	\$ 31,700,292	\$ 33,402,176	\$ 32,089,652	\$ 26,527,354	\$ 5,562,298
	Subtotal Operating Budget	\$ 377,678,341	\$ 410,330,725	\$ 402,240,942	\$ 344,279,060	\$ 57,961,882
	Less: Operating Transfers	(19,733,255)	(19,733,255)	(19,733,255)	(19,733,255)	-
	Total Operating Budget	\$ 357,945,086	\$ 390,597,470	\$ 382,507,687	\$ 324,545,805	\$ 57,961,882

Schedule I

<u>Fund No.</u>	<u>Fund Name</u>	<u>Adopted Budget FY 2008-09</u>	<u>Revised Budget FY 2008-09</u>	<u>Current Revenue Projection FY 2008-09</u>	<u>Current Expenditure Projection FY 2008-09</u>	<u>Estimated Fund Balance FY 2008-09</u>
<u>Capital Projects Funds</u>						
3020	Parks Capital Projects	\$ 1,217,031	\$ 2,914,130	\$ 2,234,816	\$ 2,211,253	\$ 23,563
3030	Renewal Sales Tax Capital Projects	10,558,821	15,619,741	17,292,650	14,192,345	3,100,305
3710	Public Lands Capital Program	790,525	5,579,823	4,582,232	4,582,232	-
3810	Facilities Expansion Capital	35,588,990	80,490,927	81,821,774	81,821,774	-
	Total Capital Projects Funds	\$ 48,155,367	\$ 104,604,621	\$ 105,931,472	\$ 102,807,604	\$ 3,123,868
<u>Internal Service Funds</u>						
5200	Property and Casualty	\$ 7,342,040	\$ 7,342,040	\$ 7,397,185	\$ 2,403,023	\$ 4,994,162
5300	Employee Group Benefits	18,579,057	18,579,057	18,128,110	8,062,023	10,066,087
5400	Fleet Management	3,851,653	3,851,653	3,019,561	2,991,617	27,944
	Total Internal Service Funds	\$ 29,772,750	\$ 29,772,750	\$ 28,544,856	\$ 13,456,663	\$ 15,088,193

Schedule II

General Fund Source	Adopted Budget <u>FY 2008-09</u>	Revised Budget <u>FY 2008-09</u>	Current Projection <u>FY 2008-09</u>	Revenue Excess Or (Deficit)
Ad Valorem Taxes	\$ 99,364,341	\$ 99,364,341	\$ 94,136,324	\$ (5,228,017)
Communication Services Tax	2,200,000	2,200,000	2,644,040	444,040
Licenses and Permits	548,000	425,000	312,076	(112,924)
Intergovernmental Revenues	20,251,641	20,798,259	21,124,991	326,732
Charges for Services	7,636,972	7,636,972	5,904,149	(1,732,823)
Fines and Forfeitures	686,500	686,500	688,500	2,000
Miscellaneous Revenues	3,270,089	3,393,089	1,832,311	(1,560,778)
Less: 5% Estimated Receipt	(6,697,877)	(6,697,877)	-	6,697,877
Current Revenues- General Fund	\$ 127,259,666	\$ 127,806,284	\$ 126,642,391	\$ (1,163,893)
Non-Revenues				
Loan Proceeds	\$ -	\$ -	\$ -	\$ -
Transfer From Other Funds	4,343,403	4,343,403	4,343,403	-
Excess Fees	3,132,075	3,132,075	5,342,000	2,209,925
Fund Balance	34,901,895	51,203,625	52,761,600	1,557,975
Total Non-Revenues	\$ 42,377,373	\$ 58,679,103	\$ 62,447,003	\$ 3,767,900
Total Revenues - General Fund	\$ 169,637,039	\$ 186,485,387	\$ 189,089,394	\$ 2,604,007
Department/Office	Adopted Budget <u>FY 2008-09</u>	Revised Budget <u>FY 2008-09</u>	Current Projection <u>FY 2008-09</u>	Expenditure Savings Or (Deficit)
Budget	\$ 649,413	\$ 650,404	\$ 638,917	\$ 11,487
County Attorney	896,729	896,729	904,521	(7,792)
Employee Services	914,143	914,143	899,871	14,272
Legislative and Executive	1,180,423	1,180,423	1,150,896	29,527
Information Outreach	354,342	354,342	352,769	1,573
Information Technology	4,011,127	4,132,562	3,926,073	206,489
Procurement Services	726,991	726,991	726,552	439
Community Services	7,388,577	7,636,595	7,615,863	20,732
Conservation and Compliance	1,579,562	1,579,562	1,550,867	28,695
Economic Growth and Redevelopment	879,828	1,038,828	1,028,202	10,626
Environmental Utilities	2,306,734	2,793,026	2,782,032	10,994
Facilities Development and Management	6,764,202	8,780,163	8,733,278	46,885
Growth Management	2,589,105	2,620,130	2,600,359	19,771
Public Safety	3,647,780	14,900,857	14,687,278	213,579
Public Works	4,413,787	4,544,754	4,534,051	10,703
Tourism and Business Relations	260,845	279,845	279,845	-
Clerk of the Circuit Court	4,350,086	4,350,086	4,332,338	17,748
Property Appraiser	2,425,853	2,425,853	2,411,053	14,800
Sheriff	63,146,328	63,421,584	63,151,584	270,000
Supervisor of Elections	1,981,131	1,981,131	1,977,281	3,850
Tax Collector	5,034,828	5,034,828	5,031,298	3,530
Judicial Support	3,143,547	3,143,547	3,011,894	131,653
Non-Departmental	50,991,678	53,099,004	35,954,634	17,144,370
Total Expenditures - General Fund	\$ 169,637,039	\$ 186,485,387	\$ 168,281,456	\$ 18,203,931
Revenues Less Expenditures	\$ -	\$ -	\$ 20,807,938	\$ 20,807,938

**FY 2008-09 Budget Reductions
General Fund**

Budget	\$ 52,407
County Attorney	5,000
Employee Services	34,030
Legislative and Executive	12,300
Information Outreach	7,483
Information Technology	524,408
Procurement Services	15,250
Growth Management	101,568
Community Services	43,598
Conservation and Compliance	69,860
Economic Growth and Redevelopment	63,184
Environmental Utilities	114,594
Facilities Development and Management	365,925
Public Safety	749,505
Public Works	100,000
Tourism and Business Relations	6,740
Non-Departmental	
Transfer - Public Transportation	175,000
Transfer - Library	129,734
Transfer - Solid Waste	200,000
Non-Departmental Operating	100,000
Citizen's Academy	3,000
Lake County Picnic	5,000
Total	<u>\$ 2,878,586</u>

FY 2008-09 Budget Reductions General Fund

Budget	\$ 52,407
Vacant Budget Analyst	38,087
Eliminate office re-configuration for a conference room	11,300
Travel, dues, reprographics, supplies, communications, maintenance	3,020

Impact: The staff reduction required the remaining staff to take on analytical responsibilities for additional departments. This will result in slower response times to inquiries and request for information and analyses. It also will reduce the Analyst's ability to provide more in-depth analysis of budget requests, quarterly fiscal reviews, etc.

County Attorney	\$ 5,000
<u>Property Management</u>	
Professional Services	4,600
Repair and Maintenance	400

Impact: Funds will no longer be available to pay for appraisals, title searches, conflict counsel fees, etc. when assisting other departments.

Employee Services	\$ 34,030
Salary savings from filling Office Associate IV position at a lower rate	7,922
Recruiting activities, fuel for travel, and general office supplies	7,150
Employee newsletter, benefits, and training informational handouts	3,258
Recruiting ads, and service/recognition awards	15,700

Impact: Reductions will result in the elimination of awards provided employees through the service awards program and the rewards and recognition program, elimination of employee activities related to the wellness program, elimination of the printed employee newsletter, reductions in printing and other supplies for countywide benefits and training programs, and adjustments to funding to account for decreased recruitment activities.

Legislative and Executive	\$ 12,300
Travel expenses	4,500
Conference registration fees, periodicals, and Florida Statute books	3,500
Cell phone for one Commissioner, Lunch with the County Manager	4,300

Impact: Reductions in Publications/Memberships will limit all unscheduled Commissioner travel that requires a registration fee. Due to the cancellation of the cell phone for one Commissioner, the communications line for Board Operations was reduced.

Reductions in the Other charges line will necessitate the cancellation of events such as Lunch with the County Manager, where an informal setting allows staff to discuss concerns and receive feedback. Reductions in Publications will require the cancellation of newspapers, magazines and Florida Statutes. The County Manager's Office will share these resources with other departments. All outside travel to conferences such as FAC for the County Manager will be eliminated.

FY 2008-09 Budget Reductions General Fund

Information Outreach	\$	7,483
Overtime	3,735	
Travel expenses related to press checks in Orlando	900	
Printing and reprographic charges for departmental projects	2,848	

Impact: The reduction in overtime will curtail after-hour requests and emergencies related to the Public Information Coordinator, or last minute department requests. A flex schedule will be implemented to minimize overtime. Printing costs where possible will be charged back to departments instead of being absorbed by Information Outreach. The reduction in travel will curtail off-site press checks for documents produced by outside vendors, and where possible conference calls will be utilized instead of off-site meetings with County departments and staff.

Information Technology	\$	524,408
Cancellation of cell phones, Blackberry and Nextel devices	7,769	
Reduction to Travel and Per Diem	4,400	
Vacant Network Technician position	51,000	
Records storage/rental costs-now using BCC warehouse/electronic storage	6,700	
Internet and network data line charges-improved accuracy in billing charges	11,700	
Eliminated network storage and replacement switches project	310,000	
Microsoft license, ESRI/GIS software maintenance-adjusted billing cycles	42,000	
Tech Support for non-capital equipment for phone service to new buildings	10,000	
ARCSDE Database training classes cancelled	5,880	
Onsite County-wide GIS classes cancelled	12,000	
Cable locating services reduction	3,000	
Iron Mountain Data Storage reduction	7,500	
Idera SQL Server Diagnostic Manager and Monitoring Tool	2,909	
Reproduction of Map Books, training material reduction	2,500	
Various department reductions e.g. office supplies, motor fuel, training supplies, plat books, plotting supplies, etc.	13,550	
AutoCAD Software and ARCGIS Server Basic to Standard postponed	11,000	
ARGIS editor license, and concurrent license upgrade postponed	22,500	

Impact: Scheduled replacements and upgrades to the network infrastructure totaling \$310,000 will be postponed. This postponement will leave the system vulnerable if any major equipment breaks or malfunctions. However, maintenance contracts will be continued to insure the availability of spare parts for the current infrastructure.

The Network Technician position in Information Systems division will remain vacant and all Information Technology Blackberry's and Nextel radios will be cancelled which will result in delays when dispatching technicians or network administrators to customer sites during business hours and after-hours when problems occur.

FY 2008-09 Budget Reductions General Fund

Procurement Services	\$ 15,250
Printing, Contractual Services, Other Charges	1,250
Communications, Fuel, Maintenance	3,000
Publications	3,000
Travel	2,000
Office Supplies and Operating Supplies	6,000

Impact: May impact continuing professional certification, repair of office equipment that may break, and curtail printing requirements.

Growth Management	\$ 101,568
Cancel Hurricane Conference; Lake County Days	1,250
Comprehensive Plan studies and reports-lower anticipated costs	25,000
Legal Ads, Zoning Board, POA, BCC, MPSPAC-lower anticipated costs	4,000
Reduced requirement for software licenses	8,697
Monitors-budgeted in FY 2008-09, but purchased at end of FY 2007-08	23,400
Printing and Binding, Reprographics	15,625
Office and Operating supplies	9,930
Books, Publications and Dues	4,450
Various other savings	9,216

Impact: Due to the slowdown in the construction industry and staff reductions, a reduction in various operating expenses is possible. However, reductions in Professional Services could result in delays in the development and implementation of Land Development Regulations (LDR's) required by the Comprehensive Plan. In addition, County staff may not have all the necessary expertise in-house to ensure timely completion.

Community Services	\$ 43,598
<u>Administration</u>	
BEBR population study manual, periodicals, travel expenses for Lake County Days, and the FL Association of Counties, legal advertising, and promotional supplies (i.e., Lake County Days).	2,000
<u>Probation Services</u>	
Reduction in House Arrest Program activity	10,000
<u>Agriculture Education</u>	
Travel, Maintenance, Reprographics, Other Charges, Publications, Office Supplies, less expensive youth awards reduced aid to 4-H Club due to foundation raising additional funds.	23,623
<u>Citizen Support Services</u>	
Postage, informational handouts, event fees, periodicals (FAC Directory and Consumer Guide), printer maintenance, general office supplies, and \$875 in unspent Human Services Grant funds.	7,975

FY 2008-09 Budget Reductions General Fund

Impact: As a result of the overall reduction of operational costs in the Department of Community Services, public dissemination of written information, attendance at external meetings, nonessential travel and purchase of office supplies and informational brochures and newsletters will all be curtailed.

The reduction in Probation Services is possible due to the actual reduction of the average daily population of offenders on electronic monitoring.

Conservation and Compliance	\$	69,860
Elimination of Chief Code Enforcement Officer position	13,532	
Overtime eliminated	7,000	
Eliminate initiative to provide GPS tracking of vehicles	6,624	
Vehicle repairs-assumes no unanticipated major repairs	12,650	
Fuel cost savings-utilizing take home routing, reflects lower per gallon cost	3,000	
Office and Operating Supplies	7,210	
Eliminate attendance at several conferences	10,262	
Various other savings	9,582	

Impact: The elimination of all overtime in Code Enforcement will impact the ability to respond to after-hours complaints. The initiative of vehicle GPS tracking will be postponed. This will eliminate the improved ability to dispatch the nearest vehicle when time-critical response is necessary. Enhanced training for additional certifications will be eliminated. Travel and training will be limited to only existing certification requirements for staff. Fuel reductions reflect the drop in the per gallon price. Reduction of vehicle repair and maintenance funds will impact timely repairs should unanticipated problems/damages occur. Reductions in printing (brochures and other printed material) will limit the ability to provide the public updated information on conservation activities and information related to various topics, such as the new irrigation restrictions.

Economic Growth and Redevelopment	\$	63,184
Eliminate contract for redesign of department's website - (work done in-house)	35,000	
Printing of marketing brochures	5,000	
Sponsorship funding-Business Development Programs, i.e. Chamber Org.	10,000	
Reduction of conferences, seminars and trainings.	5,000	
Eliminate signage improvements at Christopher C. Ford Commerce Park	8,184	

Impact: Contractual Service reductions are possible because the Department's website was redesigned in-house rather than using outside resources. In addition the quantity of marketing brochures that will be printed will be cutback. The department will not be able to provide as many sponsorship funding of Business Development Programs, i.e. Chamber of Commerce programs, as previously planned. Finally, signage improvements planned for Christopher C. Ford Commerce Park will not be made.

FY 2008-09 Budget Reductions General Fund

Environmental Utilities	\$	114,594
Astatula Fuel Cleanup - environmental remediation services	100,000	
Mosquito Control - chemicals	1,207	
Aquatic Plant Management - chemicals	1,387	
South Umatilla Water System - mapping distribution lines savings	12,000	

Impact: The Astatula Fuel Cleanup budget reduction is based on the potential for additional grant funding from the State of Florida in the amount of \$100,000 that would offset projected expenditures for FY2008-09. However, due to State budget constraints if this grant funding is not available and the proposed reduction is implemented, these cost will need to be budgeted next fiscal year. Mapping expenses related to the South Umatilla water system were accomplished in FY 2007-08. Therefore, the funds budgeted for this purpose in the current year are not required.

The lack of rainfall results in a reduced need for chemical spray applications to the mosquito population. Reductions in the Aquatic Plant Management program would result in the inability to treat 1.65 acres of water for invasive plants if the need arises.

Facilities Development and Management	\$	365,925
Elimination of Professional Services for unanticipated projects	100,000	
Parking Monitor Utility Vehicle purchased cancelled	11,168	
Vacant Construction Contract Administrator and Facilities Development Manager	91,396	
Supplemental design services performed in-house	40,000	
Alfred Street facility and Astor Parking Lot repairs, along with cuts made on door, sprinkler and generator repairs, termite, landscaping, and lawn services, all of which will result in the elimination of unanticipated repairs	75,201	
New "per-minute" telephone contract along with department-wide reduction in minutes used	3,835	
Office/Operating supplies (greater use of electronic communication)	18,927	
Books, Publications and Dues	4,475	
Reduction in price of fuel and limiting use of vehicles	11,150	
Various other savings	9,773	

Impact: Reductions in Professional Services results from existing staff providing assessment, estimating, and schematic design services. An increase in small-project work being completed in-house will limit the availability of maintenance staff to perform non-priority work requests. Reduced Repair and Maintenance line items will limit the ability to address unexpected repairs. The two vacant positions in Facilities Development will result in a heavy workload being placed on existing positions to complete a variety of processing, procurement, accounting, budgeting, and project management duties.

FY 2008-09 Budget Reductions General Fund

Public Safety	\$ 749,505
Insurance Proceeds Revenue - Animal Services vehicle	14,425
Department wide office supply, travel and per diem, printing, communications, reprographics and promo activities savings neglect/cruelty, euthanasia.	23,650
Replacement of security fencing for animal shelter	21,800
Position realignment for the Addressing and 9-1-1 functions	18,900
Elimination of FCC licensing and Regional Mutual Aid Communication Equipment (RMACS)-funding not required	10,775
Reduction in countywide cell phone costs from consolidated billing	98,512
Road Repair/Materials to repair communication tower site access roads	16,700
Eliminate funding for legal ads, permits, taxes, vehicle tags, and associated accessories for the radio system that are not required	14,500
Elimination of a Mobile Response unit and lighting trailer and un-needed match for COPS Automation Grant	46,000
Funds left over from Motorola Contract and other improvements associated with County-Wide Radio Project;	128,505
COPS Technology Grant - Equipment Reimbursement	350,738
Elimination funding for Emergency Management undesignated capital	5,000

Impact: Communications Technologies: Additional tower site grounding at older sites would be eliminated increasing the risk for lightning damage. The elimination of funds for road materials and repairs removes the ability to repair erosion of site access roads should it occur. Security initiatives would be eliminated which may increase the risk of loss/operation due to theft and vandalism. A COPS grant for reimbursement of 800 MHz radio purchases results in a savings of \$350,738.

Emergency Management: The proposed budget reductions would impact the staff's ability to attend and conduct training to maintain staff capabilities to mitigate, prepare, respond and recover from significant events that affect Lake County. The completion of the expansion of the County's weather station network, which is utilized by public safety agencies throughout the County to monitor severe weather conditions when responding to emergency calls will be postponed. Not completing the weather station network impacts the safety of first responders in assisting citizens during events because of the lack of up-to-date weather information. The last phase of the Emergency Operations Center (EOC) computer implementation program would be postponed, leaving approximately 30% of the computers not meeting current standards.

FY 2008-09 Budget Reductions General Fund

Public Works	\$	100,000
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Reduction in repair and maintenance for all park facilities and equipment	25,000	
Reduction of fuel used by Park Rangers related to park maintenance	25,000	
Elimination of prescribed burns on public lands	50,000	

Impact: The proposed Parks and Trails reductions may delay the ability of staff to quickly address the repair of deficient park equipment. It also may decrease the ability to provide control at parks on the weekends because of less visibility of Park Rangers, reduce the number of times the restrooms would be cleaned, and limit how often weed control spraying could be performed. The proposed reductions in the Public Lands program may result in the curtailment of prescribed burns on some properties, and limit the herbiciding of nuisance/invasive plant species on properties in general. It also may jeopardize a partnership opportunity with the U.S. Fish and Wildlife Service for restoration of the J&L Ellis property north of Royal Trails.

Tourism and Business Relations	\$	6,740
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<u>Fairground Operations</u>		
Various savings for Travel, Communications, Rents and Leases	1,740	
Printing, and Other Current Charges		
Elimination of replacement chairs and tables	5,000	

Impact: Equipment for special events such as generators which are used as additional energy sources or back-up power during power outages when the facilities are rented would be charged as part of the user fee or not provided. This may result in an inconvenience to vendors/customers who have rented the facilities as the generators help supplement the current electrical power service at the facility.

Meals/snacks provided to disaster workers during emergency situations will be eliminated. Elimination of this service to benefit those who devote time, energy and expertise helping to mitigate damages could possibly result in less volunteers during emergencies

Funding for replacement tables used during special events and when the facility is rented that have become damaged and no longer usable has been eliminated. Without replacements, rental revenue for both the tables as well as for facility rental could decrease.

FY 2008-09 Budget Reductions General Fund

Non-Departmental	\$ 612,734
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<u>Public Transportation Transfer</u>	
Savings - MV Contract	175,000
<u>Library Transfer</u>	
Vacancies - 1 Librarian and 1 On-call Librarian (Administration), 1 Library Assistant (Marion Baysinger Memorial Library)	76,834
Savings - Library automation system annual maintenance	9,000
Savings - Software licensing fees; equipment costs for Howey and Minneola libraries	12,000
Reserve for Operations	31,900
<u>Solid Waste Transfer</u>	
Covanta Debt Service savings	200,000
<u>Non-Departmental Operating</u>	
Countywide funding for unanticipated Repair and Maintenance	100,000
Citizen's Academy	3,000
Lake County Picnic	5,000

Impact: The reduction in the transfer to Public Transportation reflects the combined effects of a new MV contract with a lower daily trip cap, tighter eligibility requirements for the TD program and transitioning clients from door-to-door service to LakeXpress. This has resulted in a reduction in trip levels by 10,386 trips without adversely impacting medical, nutritional, employment and educational trips for the transportation disadvantaged population.

The continued staff vacancy in Library Administration will result in a delay in processing new books and audio-visual materials for the use of library patrons. The reduced staff also impacts the quality of cataloging activities of existing staff because of increased workloads. The staff vacancy at the Marion Baysinger Memorial Library will result in a decrease in customer service availability, as well as a reduction in staff time devoted to children's programming. The vacancy of the on-call Librarian eliminates the ability to temporarily fill positions during recruitment of positions that may become vacant. A savings will be realized for software licensing fees and equipment for the Howey and Minneola libraries because actual costs were less than anticipated.

Total	<u>\$ 2,878,586</u>
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Lake County

FY 2009-10 Property Tax Projections

March 2009

<u>Rate Category</u>	<u>Revenues</u> <u>(Millions)</u>	<u>Change From</u> <u>FY 2008-09</u> <u>(Millions)</u>	<u>Tax</u> <u>Rate</u>	<u>Change From</u> <u>FY 2008-09</u>	<u>Tax</u> <u>Base</u>	<u>Percent</u> <u>Change</u>
General - Fund 0010						
FY 2008-09	\$ 92,638,316	-	4.6511	-	\$ 20,965,796,687	
FY 2009-10 - Current Millage	\$ 88,119,227	\$ (4,519,089)	4.6511	0.0000	\$ 19,943,041,757	-4.88%
Ambulance - MSTU - Fund 1220						
FY 2008-09	\$ 9,263,632	-	0.4651	-	\$ 20,965,796,687	
FY 2009-10 - Current Millage	\$ 8,811,733	\$ (451,899)	0.4651	0.0000	\$ 19,943,041,757	-4.88%
Fire Rescue/EMS - MSTU Fund 1680						
FY 2008-09	\$ 3,583,102	-	0.3222	-	\$ 11,706,041,846	
FY 2009-10 - Current Millage	\$ 3,330,259	\$ (252,843)	0.3222	0.0000	\$ 10,880,000,000	-7.06%
Stormwater, Parks and Roads - MSTU Funds 1230,1231,1232						
FY 2008-09	\$ 5,300,978	-	0.4984	-	\$ 11,195,781,209	
FY 2009-10 - Current Millage	\$ 4,927,762	\$ (373,216)	0.4984	0.0000	\$ 10,407,540,000	-7.04%
Public Lands Debt Service - Fund 2710						
FY 2008-09	\$ 2,192,918	-	0.1101	-	\$ 20,965,796,687	
FY 2009-10	\$ 2,085,942	\$ (106,975)	0.1101	0.0000	\$ 19,943,041,757	-4.88%

County-wide Assumptions:

New Construction - \$243,427,343

CRA Value - \$643,850,000

Prior-Year CRA Payments - General: \$2,909,589

Prior-Year CRA Payments - Ambulance MSTU: \$290,953

MSTU Assumptions:

New Construction - \$105,080,000